(b) 
$$AC_{\text{s/slot-yr}} = \frac{K_{\text{s/yr}}}{M_{\text{slot}}}$$

Demand assumed uncorrelated since it belongs to different customers  $\Rightarrow$ 

$$M = \left[ \sum_{i=1}^{N} \left( \frac{M_i - SS_i}{2} + SS_i \right) + \frac{1}{2} \right]$$
$$= \left[ 4,800 \left( \frac{250 - 0.06(250)}{2} + 15 \right) + \frac{1}{2} \right] = 636,000 \text{ slots}$$
$$IV_{0,\text{bldg}} = SV_{N,\text{bldg}} \Longrightarrow K_{\text{\$/yr}} = i IV_{0,\text{bldg}} = 0.05 IV_{0,\text{bldg}}$$

 $IV_{0,\text{bldg}} = \$15.50 \, TA' \Longrightarrow TA' = 1.15 \, TA \Longrightarrow$ 

$$TA(D) = xL(D) \cdot \left(yD + \frac{A}{2}\right) = \frac{42}{12}L(D) \cdot \left(\frac{40}{12}D + \frac{7}{2}\right) \Longrightarrow$$

(b, cont) $L(D) = \left| \frac{M + NH\left(\frac{D-1}{2}\right) + N\left(\frac{H-1}{2}\right)}{DH} \right|$  $= \left| \frac{636,000 + 4800H\left(\frac{D-1}{2}\right) + 4800\left(\frac{H-1}{2}\right)}{DH} \right| \Rightarrow$  $H = \left| \frac{18}{7} \right| = \left| \frac{18}{42/12} \right| = 5$  (building clear-height constraint)  $D = D^* = \left\lfloor \sqrt{\frac{A(2M - N)}{2NyH}} + \frac{1}{2} \right\rfloor = \left\lfloor \sqrt{\frac{7(2(636,000) - 4800)}{2(4800)\frac{40}{12}(5)}} + \frac{1}{2} \right\rfloor = 7$ 

(*b*,*cont*)

$$\Rightarrow L = 20,503 \Rightarrow TA = 1,925,573 \Rightarrow TA' = 2,214,409 \Rightarrow$$
$$\Rightarrow IV_{0,\text{bldg}} = \$15.50 TA' = \$15.50(2,214,409) = \$34,323,346$$
$$\Rightarrow K_{\$/\text{yr}} = 0.05 IV_{0,\text{bldg}} = \$1,716,167 \Rightarrow$$
$$AC_{\$/\text{slot}} = \frac{K_{\$/\text{yr}}}{M_{\text{slot}}} = \$2.70 \text{ per slot-yr}$$

(a, cont) $TA' = 2,214,409 \text{ ft}^2 \Rightarrow$  $d_{SC} = \sqrt{2}\sqrt{TA'} = \sqrt{2}\sqrt{2,214,409} = 2,104 \Longrightarrow$  $t_{\min/mov} = \frac{d_{SC}}{616} + 2\left(\frac{35}{60}\right) = 4.58$ H' = 2(8)5(50) = 4000 hr/yr (already using H)  $r_{peak} = 1.25 \frac{f_{\text{mov/yr}}}{H'} = 1.25 \frac{2,000,000}{4000} = 625 \text{ mov/hr}$  $m_{\rm tr} = \lfloor r_a t_e + 1 \rfloor = \lfloor r_{peak} t_{\rm hr/mov} + 1 \rfloor = \lfloor 625 \frac{4.58}{60} + 1 \rfloor = 48 \text{ tr}$  $IV^{eff} = IV_0 - SV(1+i)^{-N} = 35,000 - 0.25(35,000)(1+0.05)^{-10}$ = \$29.628

(a, cont)

$$K_{\text{tr/yr}} = IV^{eff} \left[ \frac{i}{1 - (1 + i)^{-N}} \right] = 29,628 \left[ \frac{0.05}{1 - (1 + 0.05)^{-10}} \right] = \$3,837$$

$$c_{\$/\text{lab-yr}}^{\text{lab}} = 15.00H' = \$60,000$$

$$TC_{\text{s/yr}} = m_{\text{tr}} K_{\text{s/tr-yr}} + (m_{\text{tr}} + 12) c_{\text{s/lab-yr}}^{\text{lab}} + 2.75(2,000,000) \frac{t_{\text{min/mov}}}{60}$$
$$= 48(3,837) + (48+12)60,000 + 2.75(2,000,000) \frac{4.58}{60}$$
$$= \$4,204,286.27 \Rightarrow$$

 $AC_{\text{mov}} = \frac{TC_{\text{yr}}}{f_{\text{mov/yr}}} = \frac{4,204,286.27}{2,000,000} = \$2.10 \text{ per move}$ 

- (c) What are other costs that should be added to each charge to better reflect the true costs of each activity?
  - most significant missing costs are the facility non-move-related operating costs, which should be added to the slot-year charge
- What about average unit cost of \$46.75?
  - only possible impact of unit cost would be for any insurance coverage provided by the warehouse for items stored in the warehouse
- Note: Number of slots of max inventory, M, used to determine AC<sub>\$/slot-yr</sub> instead of the total slots in warehouse since unused HCL slots would underestimate cost:

Total Slots =  $L \times D \times H = 717,605$ M = 636,000HCL = 81,605